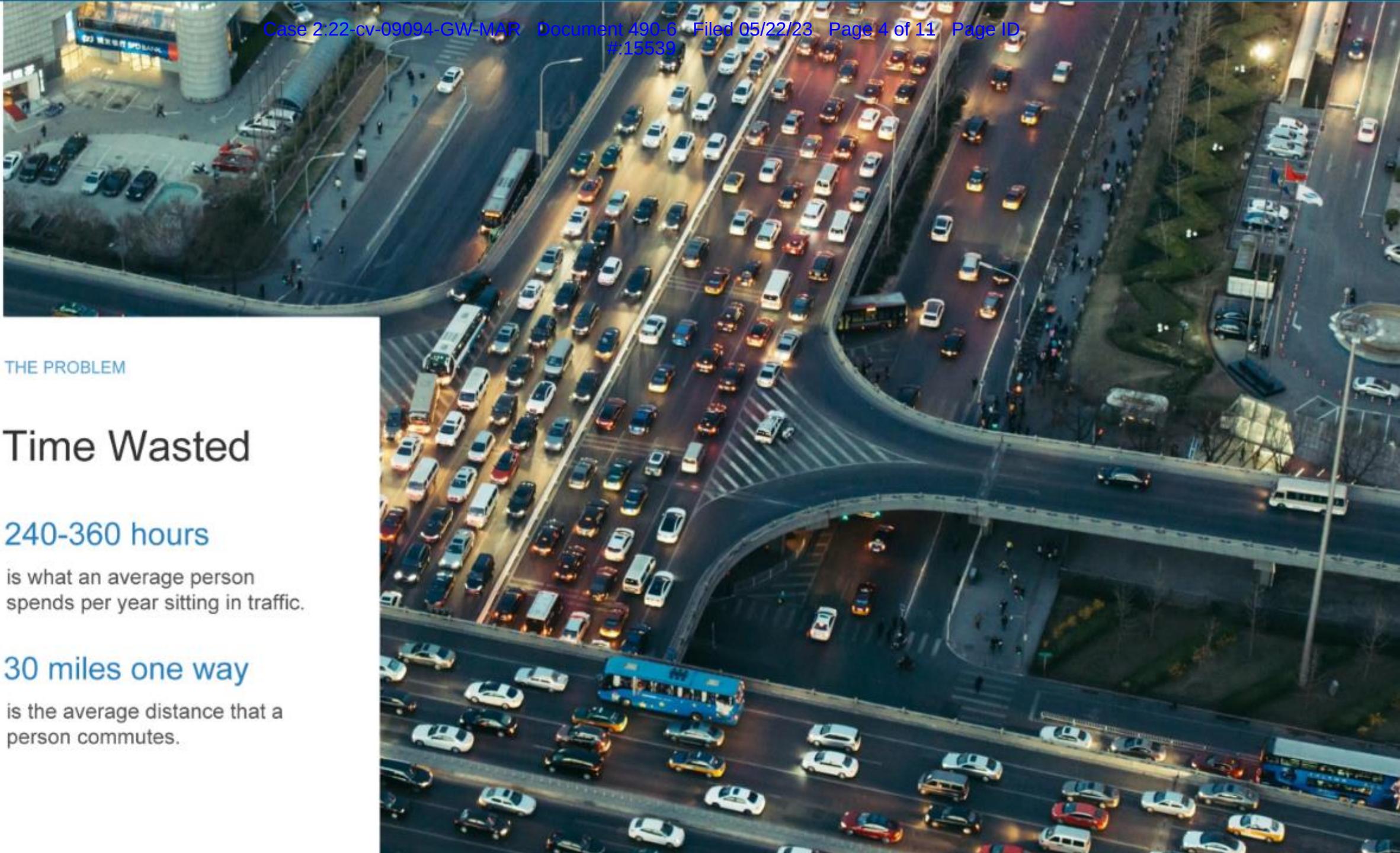


## EXHIBIT D

SKYRYS

THE MISSION

Free the world from travel time.



#### THE PROBLEM

## Time Wasted

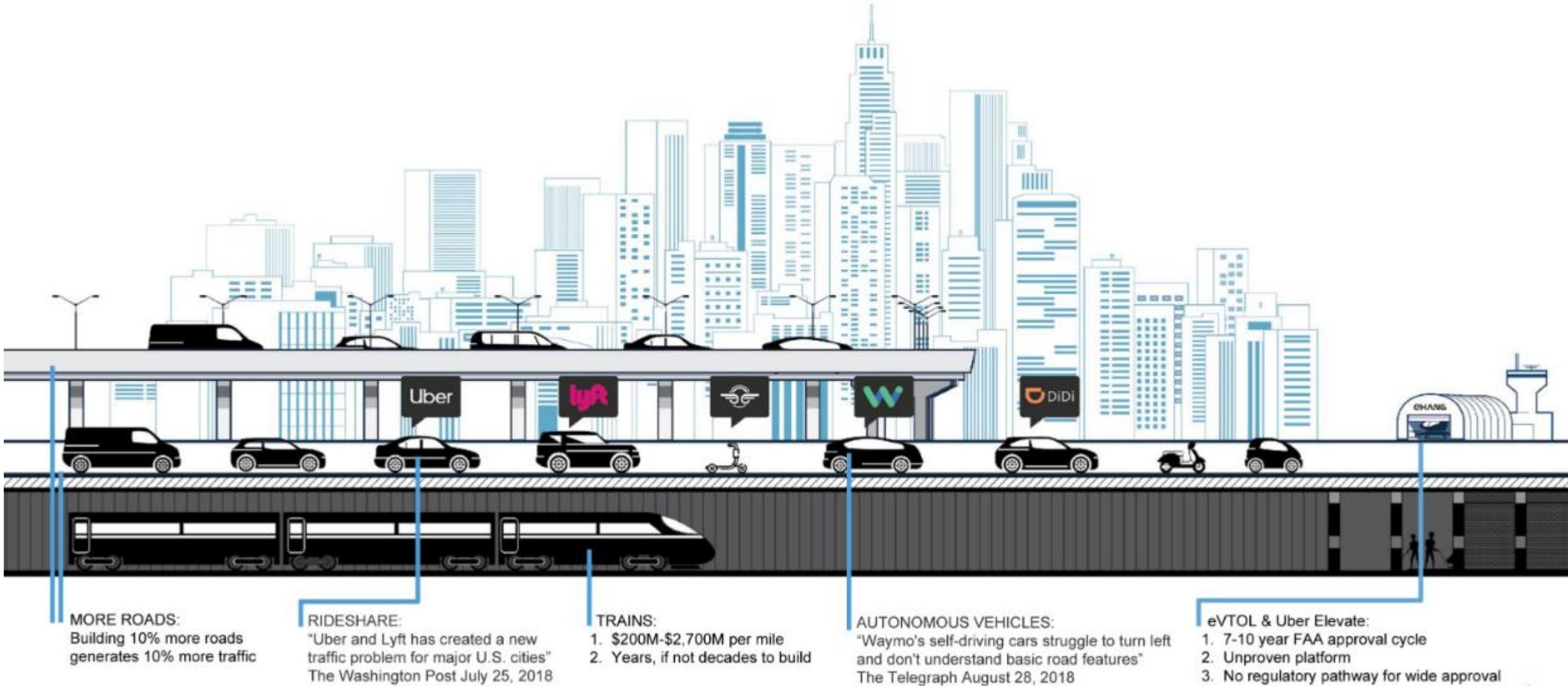
**240-360 hours**

is what an average person spends per year sitting in traffic.

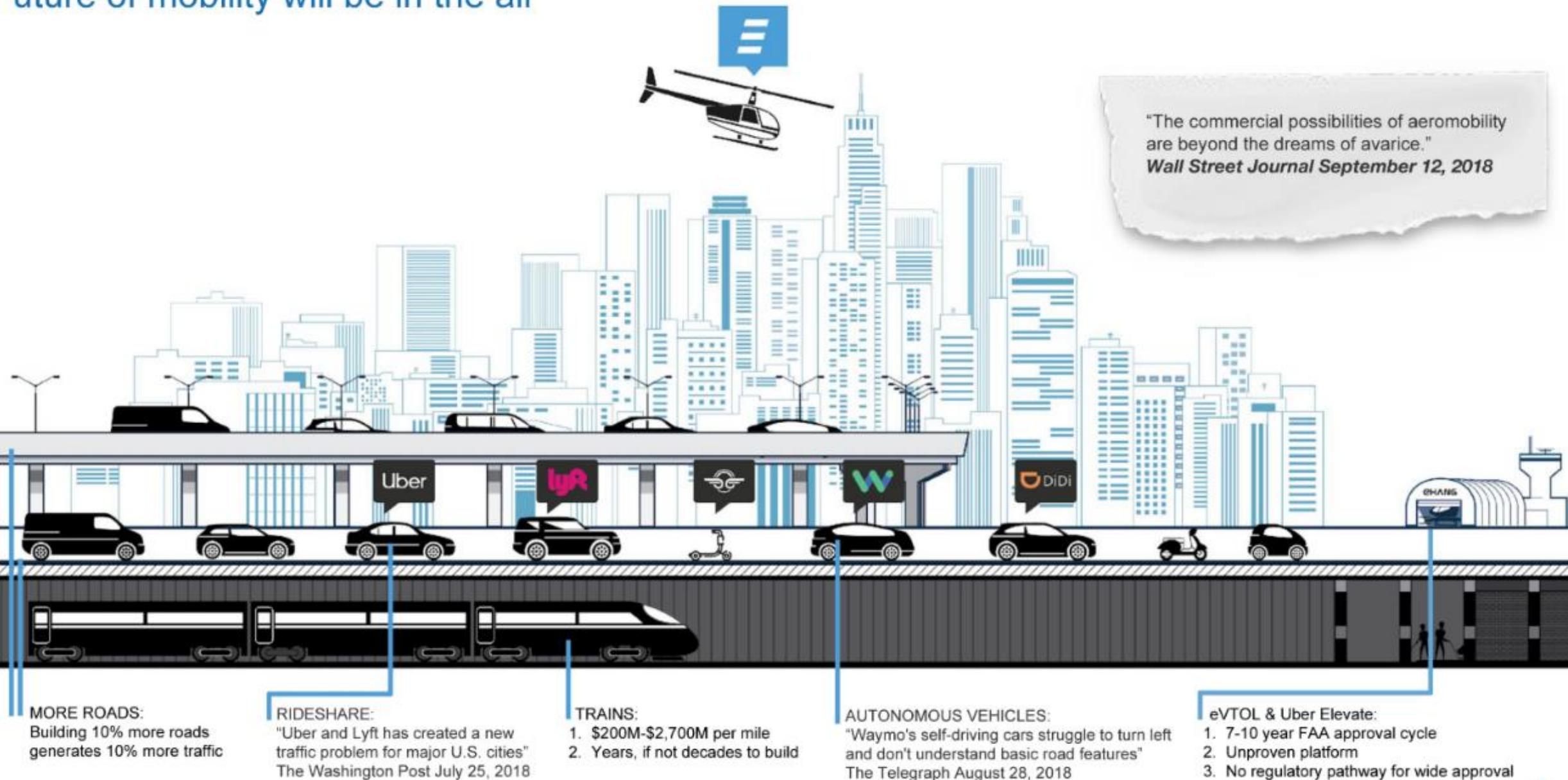
**30 miles one way**

is the average distance that a person commutes.

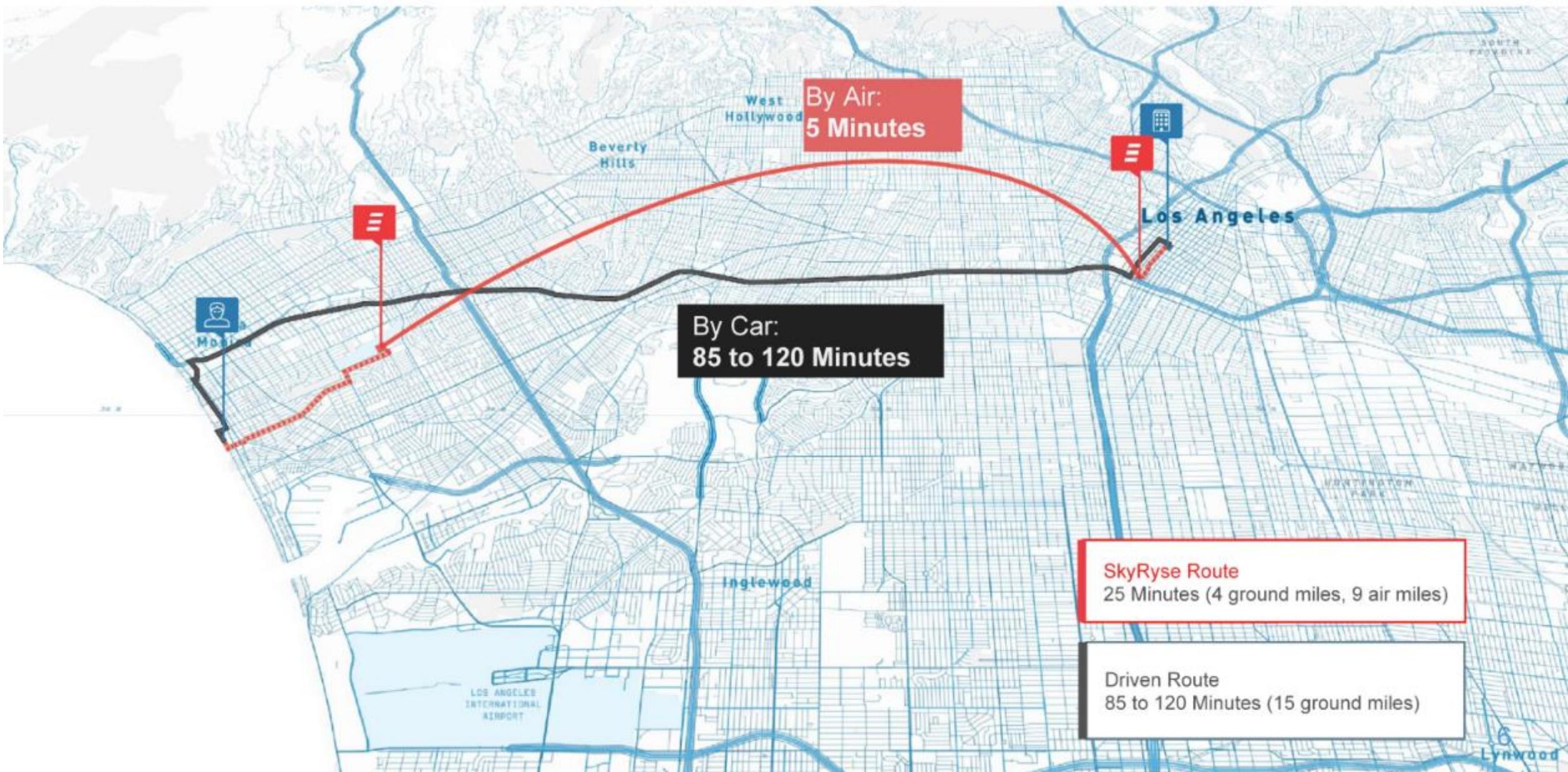
## Our transportation system is going through a transformation



## Future of mobility will be in the air

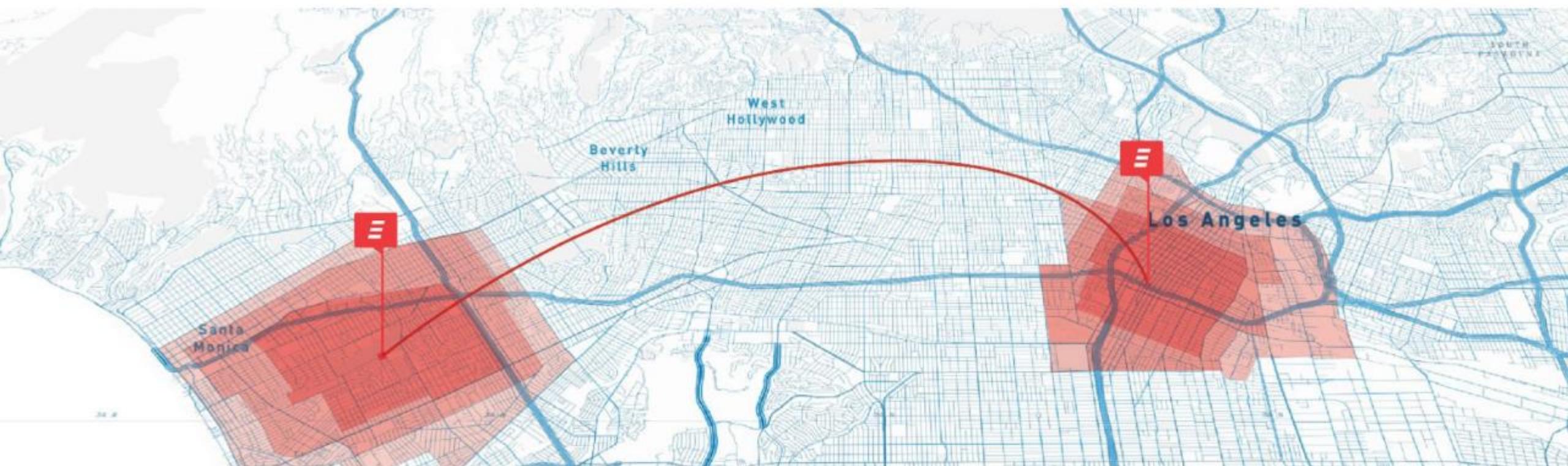


## Starting with Los Angeles as our test market



## Starting with a price point that directly replaces UberBlack

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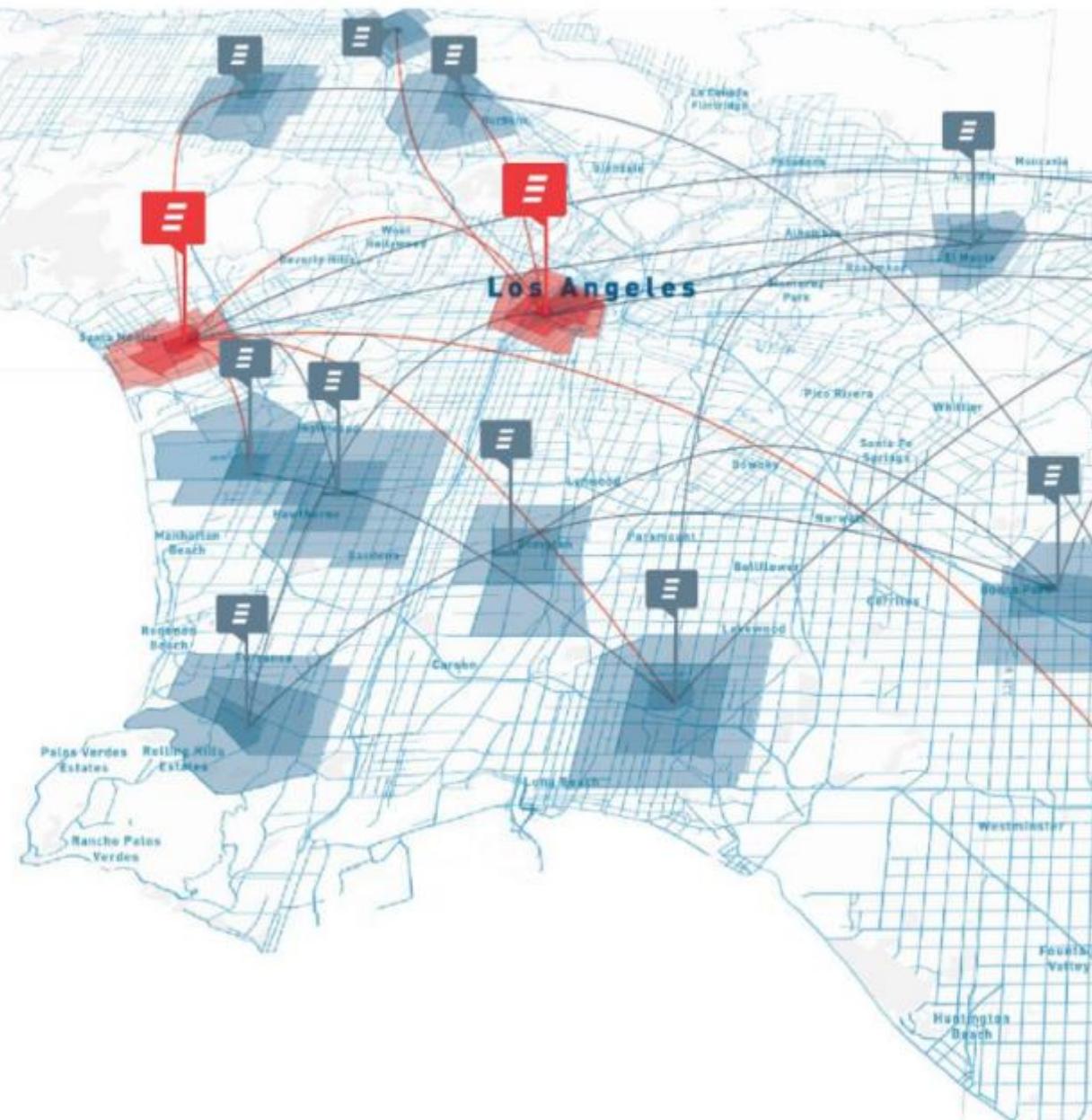


### Hacking economics of helicopters to generate Blade-meets-UberPool revenue

|                          |               |   |
|--------------------------|---------------|---|
| Price per passenger-mile | \$5.0         | UberBlack at \$5 / mile - Blade at \$18-20 per mile |
| Ground miles per flight  | 13            | 13 miles on the ground - 9 miles in the air         |
| Price per flight         | \$65.0        | UberBlack price \$60-65 for same distance & route   |
| Passengers               | 2 - 3         | Pooling demand with pre-scheduled flights           |
| Revenue per flight       | \$130 - \$195 |   |

# Generating flight hours can lead to a highly profitable operation

SKYRYSE



## Growth Ramp

| Helicopter Ramp | Unique Passengers | Total Training Miles Flown | Annual Revenue |
|-----------------|-------------------|----------------------------|----------------|
| 2               | 266               | <b>300K</b>                | <b>\$3M</b>    |
| 10              | 1,328             | <b>1.4M</b>                | <b>\$17M</b>   |
| 50              | 6,641             | <b>6.8M</b>                | <b>\$84M</b>   |
| 100             | 13,282            | <b>13.5M</b>               | <b>\$169M</b>  |

Based on: \$5 per mile, 2.5 pax load, 4 daily flight hours, 250 operating days annually, 15 ground-mile trip

## Los Angeles Market

Population: 4.5 million

Population with \$250K+ income: 150,000+

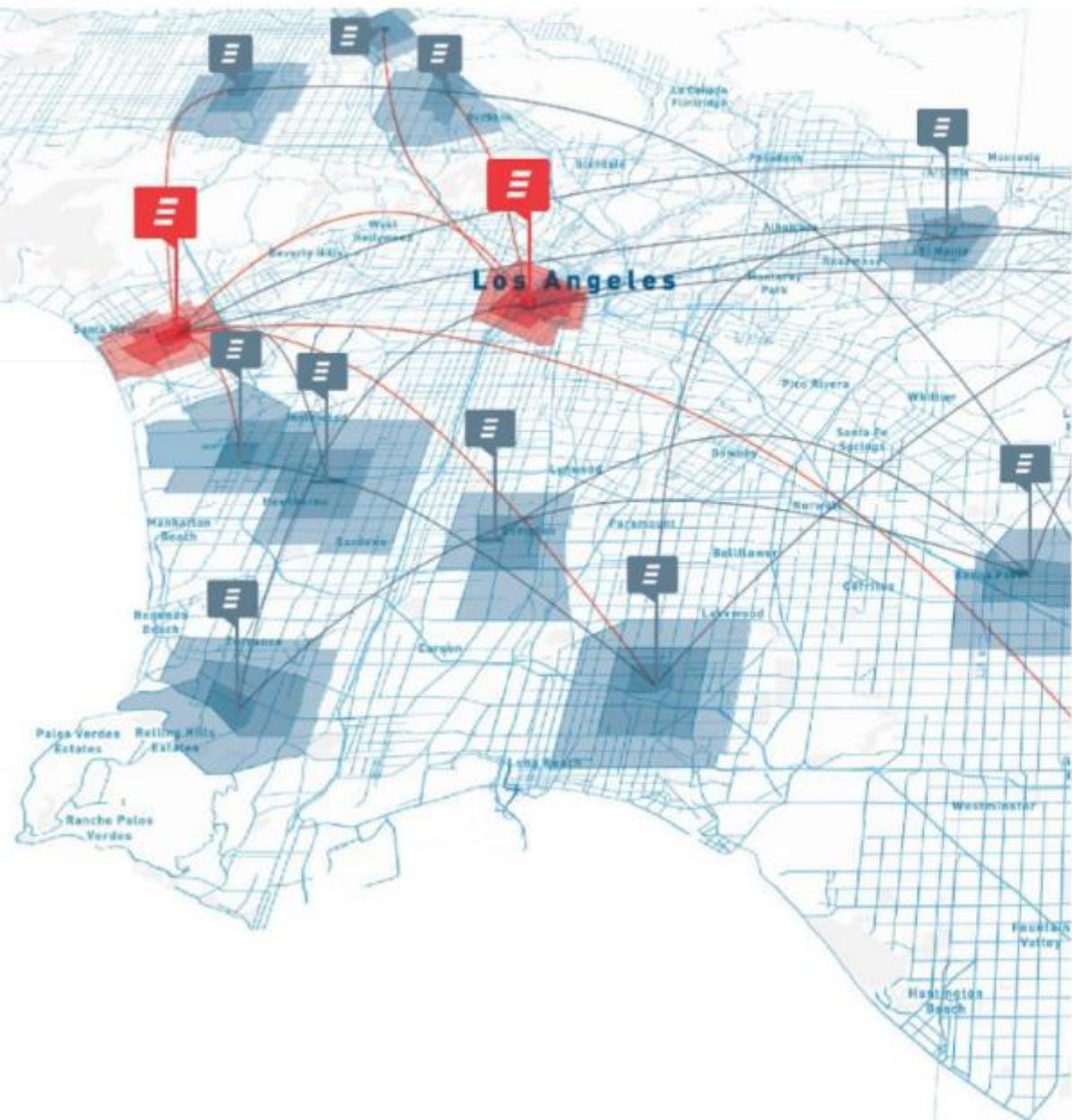
\$100M revenue run rate

**7,905**

(0.17% of LA pop.)

Our commuter service will pay for itself and build a first-mover moat

**SKYRYSÉ**



**Generate flight hours** demonstrating statistical significance that autonomous flight is as safe as piloted flight

## Aggregate demand to become a regular commuter service

## Build demand-side data for route selection, utilization, and ride experience

**Build a playbook** for locking in proprietary landing zones; this is key to blocking out anyone else ever trying to do this, eVTOL or not.

**Deliver an experience riders will love** -- once you travel by air, you will never ever want to drive the same route by car

**SKYRYSE**

